

**BART Agreement Number: 6M8148**

**Approval Date: 09/08/2020**

**Work Plan No. C.03-01 – Changing BART’s Operating Cost Structure Task 2**

**Scope:**

**Task 2: Support Initiative Prioritization, Implementation Planning and Assist Budget Update**

Work with BART department leads to prioritize potential initiatives and co-create possible implementation strategies and provide input related to possible strategies for BART to use in its October Board budget update.

Maintenance & Engineering and Rolling Stock & Shops

1. Ideate and prioritize initial interventions
2. Conduct detailed analysis of highest potential ideas to validate savings
3. Support application of RS&S lessons learned to M&E
4. Verify potential interventions with field testing and historic data; define high-level implementation plans; support implementation of quick wins

Headquarters Functions and Ancillary Real Estate Revenues

1. Ideate and prioritize initial interventions
2. Support deployment of headquarters “quick wins” with BART department leaders and co-create implementation strategies for longer term initiatives
3. Quantify value at stake of real estate development policies and actions to accelerate value capture
4. Support completion of FY21 budget update for October Board meeting

Attend weekly checkpoint meetings with BART leadership to ensure resources are aligned against the highest priority areas and twice weekly interactions (more as desired) with key BART personnel as we iterate toward final deliverables.

**2.0 DELIVERABLES**

Task 2 – Bi-Weekly Steering Committee meetings and supporting presentation materials.

**Prime: TY Lin + TSE JV**

| <b>Subconsultant</b> | <b>Amount</b> | <b>DBE (Y/N)</b> | <b>SBE (Y/N)</b> |
|----------------------|---------------|------------------|------------------|
| McKinsey & Company   | \$ 568,000    | N                | N                |

**Total Work Plan Value: \$ 588,390**